

SECTION 7: PORTFOLIO FOR LEADERSHIP, EXTENSION, SERVICE, & INNOVATION – CAREER-TRACK (OPTIONAL)

Candidates will use this section to document the impact of their leadership, service activities, professional administration activities or applied/translational research activities. This section is optional; however, it is strongly recommended for those whose workload is comprised of **30% or more** administrative activities or service activities to submit materials in this section. Candidates may consider [The University's Publicly Engaged View of Scholarship](#) and service for examples of activities and methods of documentation for impact, innovation and effectiveness.

Supplementary documentation is for departmental reviews and only includes information for the time period in current rank at the University of Arizona, up to 10 years. Please note supplementary items are not automatically forwarded to college/university committees, unless requested by the candidate.

- Leadership activities in any area of work, evidence of impact, effectiveness, or new programs associated with this activity.
- Administrative leaders with high workloads in administrative service will document their impact and effectiveness in their academic department, unit or college.
- Candidates with significant impact and effectiveness in service activities may provide descriptions, evaluations, or examples of work.
- Candidates can document collaborations with business and community partners, tech transfer and commercialization activities, and other forms of innovations in translational research highlighted in the public impact scholarship.
- Examples of new technology, websites, apps, or other forms of tech transfer may be included here.
- Exhibits, companion pieces, or companion guides may also be included here.