Promotion reviews are based on assessments of candidates’ assigned teaching, service, research, and other duties according to benchmarks set out in department, college and University criteria. In making such assessments, internal reviewers should follow the policies in the University Handbook for Appointed Personnel for continuing status and promotion, along with the University’s Statement on Professional Conduct in UHAP 7.01.01. That Statement sets out the expectation that all faculty are accountable and must be inclusive and respectful, demonstrate integrity, follow established standards, protect University assets, and provide a safe environment for those who work, learn, and visit with us. If a candidate has been found to have committed research or other forms of professional misconduct, that finding may be considered in promotion reviews. Findings of professional misconduct should be assessed against how they affect candidates’ abilities to achieve the purposes of their assigned teaching, research and service duties. More information on these provisions is provided in the Guide to the Promotion Process.

Please see Section 10 for a full description of independent assessment that is relevant not only for external reviewers, but also for internal reviewers. Committee members or administrators who have coauthored substantial publications or grants with a candidate must recuse themselves to avoid raising concerns about their impartiality. Rather than serving on review committees or as an administrative reviewer, collaborators should provide a separate letter that describes the independent contributions of the candidate. Collaborator letters are placed immediately after the independent external review letters in section 10. Any questions regarding whether committee members, heads or deans are independent or collaborators should be discussed with the Vice Provost for Faculty Affairs before the committee meets. Questions on these procedures should be directed to facultyaffairs@arizona.edu.

Department Committee’s Report

Dated letter addressed to head or director on letterhead with signatures of committee including the following content:
- **Vote count on continuing status and/or promotion, including recusals, abstentions and absences;**
- Evaluation of research, scholarship, or creative activities;
- Evaluation of teaching and advising activities (if applicable);
- **Evaluation of extension, service, or innovation** with a thorough discussion of the candidate’s portfolio considering the following criteria:
  - Evaluation and summary of content in the section on overview description and assessment (this material from the candidate will move forward to the college/university level);
  - Evaluation and summary of content in the supplementary documentation (this material from the candidate does NOT move to the college/university level; therefore, this summary is the source for next level evaluations);
- Summary and discussion of external reviewer recommendations and comments;
- Minority viewpoint (if there was a split vote on the decision); and
- Explanation of any committee members’ collaboration with candidate that has already been deemed to not be a conflict of interest.

Department Head or Director’s Evaluation

Dated letter addressed to dean on letterhead with signature of head or director including the following content:
- **Recommendation on continuing status and/or promotion;**
- Independent assessment of candidate’s teaching and advising, service, and research, scholarship, or creative activities;

Department Head or Director’s Evaluation (continued)
SECTION 11: INTERNAL EVALUATIONS FOR CONTINUING STATUS AND PROMOTION

- Summary and discussion of external and internal reviews;
- **Explanation of any full departmental faculty vote; and**
- Explanation of any collaboration with candidate that has already been deemed to not be a conflict of interest.

**College Committee’s Report**

Dated letter addressed to dean on letterhead with signatures of all committee members including the following content:

- **Vote count on continuing status and/or promotion, including recusals, abstentions and absences;**
- Evaluation of teaching and advising, service, and research, scholarship, or creative activities;
  (Supporting documentation from the candidate’s teaching and/or service portfolios can be requested if necessary.)
- Summary and discussion of prior external and internal reviews;
- Minority viewpoint (if there was a split vote); and
- Explanation of any committee members’ collaboration with candidate that has already been deemed to not be a conflict of interest.

**Dean’s Evaluation**

Dated letter addressed to the Provost on letterhead with signature of dean including the following content:

- **Recommendation on continuing status and/or promotion;**
- Independent assessment of candidate’s teaching and advising, service, and research, scholarship, or creative activities;
  (Supporting documentation from the candidate’s teaching and/or service portfolios can be requested if necessary.)
- Summary and discussion of external and internal reviews; and
- Explanation of any collaboration with candidate that has already been deemed to not be a conflict of interest.